

Bans, Tests, and Alchemy

Food Safety Regulation and the Uganda Fish Export Industry

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1 **Bans, tests, and alchemy: Food safety regulation and the Uganda fish export industry**

2

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5

6

7 **Abstract.** Contemporary regulation of food safety incorporates principles of quality management
8 and systemic performance objectives that used to characterize private standards. Conversely,
9 private standards are covering ground that used to be the realm of regulation. The nature of the
10 two is becoming increasingly indistinguishable. The case study of the Ugandan fish export
11 industry highlights how management methods borrowed from private standards can be applied to
12 public regulation to achieve seemingly conflicting objectives. In the late 1990s, the EU imposed
13 repeated bans on fish imported from Uganda on the basis of food safety concerns. However, the
14 EU did not provide scientific proof that the fish were actually “unsafe.” Rather, the poor
15 performance of Uganda’s regulatory and monitoring “system” was used as justification. Only by
16 fixing “the system” (of regulations and inspections) and performing the ritual of laboratory
17 testing for all consignments for export to the EU did the Ugandan industry regain its status as a
18 “safe” source of fish. Yet, gaps and inconsistencies abound in the current Ugandan fish safety
19 management system. Some operations are by necessity carried out as “rituals of verification.”
20 Given the importance of microbiological tests and laboratories in the compliance system,
21 “alchemic rituals” provide an appropriate metaphor. These rituals are part and parcel of a model
22 that reassures the EU fish-eating public that all is under control in Uganda from boat to point of
23 export. As a consequence, actual non-compliance from boat to landing site allows the fishery to
24 survive as an artisanal operation.

25

26 **Key words:** Agrifood systems, European Union, Fish export, Food safety, Rituals of
27 verification, Standards, Uganda, Value chains

28

29

30 **Abbreviations:** DFR – Department for Fisheries Resources; EU – European Union; FIRRI –
31 Fishery Resources Research Institute; GHP – Good Hygiene Practice; GMP – Good
32 Manufacturing Practice; HACCP – Hazard Analysis and Critical Control Point; ISO –
33 International Standards Organization; MAAIF – Ministry of Agriculture, Animal Industry and
34 Fisheries; UFPEA – Uganda Fish Processors and Exporters Association; UNBS – Uganda
35 National Bureau of Standards; UNIDO – United Nations Industrial Development Organization;
36 WTO – World Trade Organization

37
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39 Copenhagen. His research focuses on the role of standards, regulation and quality conventions
40 in the governance of agro-food value chains, with particular focus on Africa. He is co-author of
41 Trading Down: Africa, Value Chains and the Global Economy and The Coffee Paradox: Global
42 Markets, Commodity Trade and the Elusive Promise of Development.

43
44
45 ***alchemy:** ancient art of obscure origin that sought to transform base metals (e.g., lead) into*
46 *silver and gold; forerunner of the science of chemistry ... [alchemy] was influenced by the*
47 *philosophy of the Hellenistic Greeks; the conversion of base metals into gold (considered the*
48 *most perfect of metals) was part of a general striving of all things toward perfection. Since*
49 *the early alchemists were mainly artisans, they tried to conceal the secrets of their work;*
50 *thus, many of the materials they used were referred to by obscure or astrological names. It is*
51 *believed that the concept of the philosopher's stone (called also by many other names,*
52 *including the elixir and the grand magistery) may have originated in Alexandria; this was an*
53 *imaginary substance thought to be capable of transmuting the less noble metals into gold and*
54 *also of restoring youth to the aged (The Columbia Electronic Encyclopedia, 2001).*

55
56 *Alchemy is a complex subject with many different interconnected aspects. Many people still*
57 *only think of the quest of the philosophers' stone to change base metals into gold ... [Some]*
58 *alchemical texts are wonderful works of allegorical literature, delve into its amazing,*
59 *beautiful and enigmatic symbolism, and ponder its underlying hermetic philosophy, which*

60 *holds a picture of the interconnection of the Macrocosm and Microcosm. (The Alchemy*
61 *Website, 2005).*

62

63

64 **Introduction**

65

66 When Uganda’s fish export industry started to operate in the late 1980s and early 1990s, fish
67 from Lake Victoria began turning into gold. From an export value of just over US\$1 million in
68 1990, the mighty Nile perch had earned the country over US\$45 million just six years later. But
69 alchemy proved to be more than the quest of the philosophers’ stone to change base metals into
70 gold. From 1997 to 2000, the industry experienced EU import bans that were justified on the
71 basis of allegorical meanings of the notion of “fish safety.” All of a sudden, the “Macrocosm” of
72 consumer protection and the “Microcosm” of fishers and fish processing plant workers’ practices
73 and lives became strongly interconnected. Despite claims to the contrary, the European Union
74 (EU) did not provide scientific proof that fish was actually “unsafe.” Rather, the poor
75 performance of Uganda’s regulatory and monitoring “system” was used as a justification. The
76 “system” within this allegory has no individual personality and is the embodiment of the moral
77 qualities that “the consumer” expects from “responsible operators” in the fish sector.

78 Only by fixing the system of regulations and inspections and performing the ritual of
79 laboratory testing for all export consignments did the Ugandan industry regain its status as a
80 “safe” source of fish. This was achieved through the joint effort of the department in charge of
81 fish safety (Uganda’s Department of Fisheries Resources, DFR) and the local processing
82 industry. Such a level of private-public collaboration is seldom seen in East Africa. The now
83 “well-functioning” system should be sufficient to minimize the risk of food safety failure, but
84 product testing is still carried out – just in case. Yet, important parts of “system” exist only on
85 paper. The white coat and advanced machinery of present-day alchemists reassure insecure
86 European regulators and consumers. In Uganda, fish can be turned into gold again – but for how
87 long?

88 This article analyzes the structure and transformation of the Nile perch export industry in
89 Uganda in the context of tightening food safety standards for fisheries and other EU agro-food

90 imports. Uganda's Department of Fisheries Resources has worked very closely with processors
91 to regain access to the EU market during the export bans of the late 1990s. Along the way, it has
92 developed a much more open attitude towards the commercial interests of the industry.
93 Therefore, "private" standards for quality, safety, size, volume, and logistics indirectly filter
94 through the regulatory system.¹ This filtering process takes place through direct industry pressure
95 on regulators, but also through an indirect building of shared commercial and political interests
96 between industry and regulators. Only by working together can the two players promote their
97 shared interest in creating a "success story" of the fish export industry.

98 In practice, this means that the regulatory authority in Uganda seeks to reconcile objectives
99 that are often in conflict with each other. First, it needs to facilitate efficient logistics **and** food
100 safety. Thus, in order to move fish quickly, consignments are air-freighted to Europe before the
101 results of some product tests are available. Although a recall system is in place, consignments are
102 almost never seized and destroyed. Instead, problems are solved contractually among the parties
103 – usually with a price discount. Second, the authority is asked to facilitate market demand **and** to
104 preserve the resource. The former requires exporting as much fish as possible in the form of
105 small fillet size. It entails marketing products made from juvenile fish, thus endangering the
106 long-term sustainability of fish stock. The latter requires regulating the industry to achieve a
107 "sustainable" rate of extraction. It entails a ban on trading juvenile fish. All this needs to be
108 achieved in an environment of very limited information on stocks and eco-system dynamics.
109 These schizophrenic exercises and compliance systems mean that at least some food safety-
110 related operations are by necessity carried out as "rituals of verification," as Power (1997) would
111 have it. Given the importance of microbiological tests and laboratories in the food safety
112 compliance system, "alchemic rituals" provide an appropriate metaphor. This is unlikely to be a
113 peculiar trait of Uganda's food safety compliance system or of African countries more generally.
114 A number of Ugandan and South African fish industry players, who often visit fishing and
115 processing operators in Europe, have argued in interviews that European systems fall in the same
116 mold.²

117 The next section briefly examines the ongoing debate over the role of standards in agro-food
118 value chains, and how standards, including food safety regulation, shape inclusion and exclusion
119 barriers for developing country actors. It also highlights how regulation has progressively

120 absorbed some management and monitoring systems that characterize private standards and,
121 conversely, how private standards are covering areas that were originally the domain of
122 regulation. Particular attention is paid to the performative/ritualistic aspects of standard
123 management and to the importance of document trails. Section three provides a profile of
124 fisheries on the Ugandan side of Lake Victoria, including key resource and trade indicators and
125 configurations of actors, operations, and regulations. Section four analyzes the current
126 transformation of fish safety management and industry operations in Uganda as a result of the
127 enforcement of EU regulations and the related import bans that took place in the late 1990s. The
128 final section highlights gaps and inconsistencies in the Ugandan fish safety system. This is not
129 done in a prescriptive way, but in view of specifying how rituals of verification, a combination of
130 document management systems and laboratory tests, are part and parcel of a model that reassures
131 EU consumers and regulators and that, at the same time, maintains the political objective of an
132 artisanal-based fishery on Lake Victoria.

133

134 *Methodology*

135

136 This article is based on fieldwork carried out by the author in 2004 in Uganda. All information
137 presented here is based on interviews with key informants unless otherwise stated. Interviews
138 were carried out with government officials, logistics and cold storage providers, locally-based
139 fish importers, quality assurance consultants, trainers and certifiers, and laboratory operators (for
140 a total of 32 interviews). Additionally, interviews were carried out with the owners and/or plant
141 managers and quality control managers of all nine companies that operate a total of 15 fish
142 processing plants in the country. Secondary material was collected at various government
143 departments and at the library of the Fishery Resources Research Institute (FIRRI). In order to
144 maintain confidentiality, the identity of persons and companies covered during fieldwork has
145 been concealed.

146

147

148 **Standards and food safety: The debate**

149

150 “Standards are agreed criteria ... by which a product or a service’s performance, its technical and
151 physical characteristics, and/or the process and conditions, under which it has been produced or
152 delivered, can be assessed” ([Nadvi and Wältring, 2002](#): 6). Standards are important for
153 developing country farms and firms because they determine the mechanisms of participation in
154 specific global value chains and shape market access to specific countries (cf. Daviron and
155 Ponte, 2005; Gibbon and Ponte, 2005; Giovannucci and Ponte, 2005; Nadvi and Wältring; 2002;
156 [Wilson and Abiola, 2003](#)). On the one hand, standards set entry barriers to new participants to a
157 value chain and raise new challenges to existing developing country suppliers. On the other
158 hand, the challenge of rising standards may provide the opportunity for selected suppliers to add
159 value, assimilate new functions, improve their products, and even spur new or enhanced forms of
160 cooperation among actors in a specific industry or country ([Jaffee and Henson, 2004](#); Jaffee and
161 [Masakure, 2005](#)).

162 Most economic analyses of food safety still assume that there are “objective” notions of
163 safety, risk, and hazard. In reality, these notions vary dramatically between individuals, and
164 across time, countries, and cultures ([Freidberg, 2004](#); [Gibbon and Ponte, 2005](#)). The way food
165 safety is “measured” varies depending on what convention is used to set accepted reference
166 values and measurement methods ([Ponte and Gibbon, 2005](#)). Food is not only commerce but also
167 a cultural statement, and food safety regulation can bring the two into conflict ([Echols, 2001](#)).
168 With the advent of the World Trade Organization (WTO) and its Agreement on Sanitary and
169 Phytosanitary Measures, food safety measures can no longer be based on local perceptions of
170 what is safe. Food safety in this framework is based on “scientific principles” and on risk
171 assessment. It is cast “neutrally in the perceived certainty of chemistry, biology and applied
172 economics” ([Echols, 2001](#): 4). Yet, different perceptions of safety, risk, and hazard remain and
173 are embodied in regulation. The EU, for example, still applies the precautionary principle in
174 ensuring food safety and rejects genetically-modified organisms as “unsafe.” While the Codex
175 Alimentarius standards play the benchmark role for national regulation, their claim to
176 “universality” is based on specific ways of measuring damage and assessing risks and on specific
177 choices of indicators and minimum thresholds. It is an open secret that developed countries have
178 scientific and political clout in the Codex, thus determining what is “safe food.”

179 At a time when the literature on agro-food systems and value chains is paying increasing
180 attention to private standards as key mechanisms of governance ([Bingen and Siyengo, 2002](#);
181 [Busch and Bain, 2004](#), [Henson and Reardon, 2005](#); [Konefal, Mascarenhas and Hatanaka, 2005](#);
182 [Reardon et al., 2001](#); [Ponte and Gibbon, 2005](#)),³ this article goes “back to the basics” by
183 reflecting upon the new configurations that regulatory standards on food safety have taken in the
184 last decade or so. The purpose of this choice is to highlight how elements of quality management
185 and of systemic performance evaluation methods that pervade private standards (cf. [Hooker and](#)
186 [Caswell, 1999b](#)) are percolating into the realm of regulatory standards as well. In 2004, the EU
187 enacted a highly complex and comprehensive set of regulations on food safety, the so-called
188 “hygiene package,” which went into force in 2006.

189 . This package covers all food industry-related actors, with some exceptions, and is designed
190 to reassure anxious European consumers that risk minimization and food safety maximization
191 systems are in place. The same strict rules are applied to establishments outside of the EU if they
192 want to qualify for export, thus extending the system extra-territorially and signaling that
193 “European” philosophies and techno-scientific methods are applied in developing countries as
194 well. European consumers, politicians, and regulators can apparently rest in peace.

195 A large amount of literature has been dedicated to analyzing the actual, potential, and
196 imagined protectionist effects of food safety regulation and to measure the costs and benefits of
197 compliance (cf. [Mehta and George, 2005](#); [Otsuki et al., 2001](#); [Unnevehr, 2000](#); [Wilson and](#)
198 [Abiola, 2003](#)). The common argument in this context is that developing countries are “standard
199 takers” and that they lack resources and technical capabilities to use the dispute settlement and
200 arbitration mechanisms available at the WTO. These mechanisms are supposed to redress food
201 safety standards that are discriminatory and negatively affect imports. It has also been argued
202 that, when compliance costs are high, standards may result in reduced imports to the benefit of
203 domestic producers ([Henson and Loader, 2001](#); [Hooker and Caswell, 1999a](#)). In particular, food
204 safety measures are said to be a major factor limiting developing countries’ exports of
205 agricultural and food products, especially to the EU. On the contrary, other contributions have
206 focused on how food safety standards can provide a launching pad for upgrading in agro-food
207 industries ([Jaffee and Henson, 2004](#); [Jaffee and Masakure, 2005](#)). However, the distinction
208 between the two strands of literature is narrowing – in recent years a certain level of convergence

209 has taken place (cf. [Henson and Mitullah, 2004](#); Henson and Reardon, 2005; Jaffee and
210 Makasure, 2005; World Bank, 2005).

211 As always, the devil is in the details and the actual exclusionary/inclusionary paths induced
212 by food safety regulation and the possible upgrading/downgrading dynamics are often value
213 chain-specific and dependent on regional or even local factors ([Gibbon and Ponte, 2005](#)).
214 Analyzing fish exports from a low-income country is particularly helpful at the current historical
215 conjuncture because strict fish safety measures have been in place in the EU regulatory
216 framework since 1991. As a matter of fact, the current “hygiene package” builds upon measures
217 that have been developed in the EU for assuring the safety of animal products since the early
218 1990s. East African countries, having experienced various EU import bans on fish products in
219 the late-1990s, offer lessons on how “science,” laboratories, and risk management systems have
220 been used to ensure food safety through rituals of verification. The case study of Ugandan Nile
221 perch highlights how food safety monitoring systems are as much about avoiding political
222 fallouts from possible food scares as they are about protectionism. Europe can supply less than
223 50% of the fish sold in its markets from its own waters. It has been hunting for new sources of
224 “groundfish” (a generic term including white-meat fish species such as cod, hake, and perch)
225 across the world, both through the use of its distant-water fleets and via increased imports (Ponte
226 et al., 2007). Protectionist elements in EU policy remain, especially in defense of its fish
227 processing industry, the utilization of its vessels and the employment of crews. However, these
228 elements rarely apply to imports of unprocessed fish. From this point of view, a ban on imports
229 of Nile perch from Lake Victoria can not easily be attributed to protectionist motives, although
230 these may be at play in other cases.

231 In this article, rather than seeking a grand answer to the general question of motivations
232 behind food safety regulation and the impact of regulation on low-income countries, a more
233 focused analysis is provided. This analysis looks beyond what regulation and implementation
234 systems appear on paper and also beyond the actual transformations and expenses that industry
235 operators have had to undertake to comply with standards. Emphasis is placed on the
236 performance aspect of both regulatory systems and of compliance – food safety systems are there
237 to assure consumers that measures based on the most advanced managerial and scientific
238 methods are in place to safeguard their health. Essential parts of this apparatus are laboratory

239 testing, mandatory inspection at the export level, risk management based on Hazard Analysis and
240 Critical Control Point (HACCP) systems, and a high level of supervision by the EU over
241 “competent authorities” in developing countries – at least in theory. If one scratches the surface,
242 however, it becomes clear that parts of the system are fictitious. For example, all fish are
243 supposed to be landed in “registered,” thus sanitarily upgraded, sites in Uganda – but this is not
244 the case in practice. The “real” system of compliance, however, is not based on idiosyncratic
245 cultural phenomena, such as “African culture” or “Ugandan culture.” Rather, it is embedded in
246 an “audit culture” that requires rituals of verification (Strathern, 2000).

247

248

249 **Uganda fisheries on Lake Victoria: A profile**

250

251 Uganda’s open water bodies cover about 45,313 km² of the nation’s total surface area of 241,551
252 km² (UBoS, 2003). Its major lakes are Victoria, Kyoga, and Albert. Lake Victoria is shared by
253 Kenya (6% by area), Tanzania (51%) and Uganda (43%). Lake Victoria is estimated to
254 contribute about half of the national fish catch in Uganda. Catches on lakes Kyoga, Victoria, and
255 Albert cumulatively comprise 95% of the national catch. The major commercial species caught
256 in these lakes are Nile perch (*Lates niloticus*), tilapia (*Oreochromis niloticus*), and “mukene”
257 (*Rastreneobola argentea*). Average annual catch of all fish from all lakes in Uganda is estimated
258 to be in the range of 220,000 tons. The largest recorded catch on Lake Victoria was 136,000 tons
259 in 2002, five times the estimated catches of the early 1960s. According to Bahiigwa and Keizire
260 (2003), in the 1990s and early 2000s, Nile perch catches have dominated Ugandan fisheries –
261 representing 60% of total recorded catches.

262 Nile perch was introduced into Lake Victoria from Lake Albert in the 1950s. It can grow to
263 over 50 Kg of weight. It is a predator that feeds on other fish, and the idea behind its introduction
264 in the lake was to “convert” small haplochromine species into a more commercially exploitable
265 fish (Graham, 1929 as quoted in Ogutu-Ohwayo, 1999). Stocks of Nile perch started to increase
266 rapidly from the early 1980s, followed by an increase in catches and the reduction/disappearance
267 of many native species (Ogutu-Ohwayo, 1999).

268 Figure 1 summarizes the main characteristics and operations of the Uganda Nile perch value
269 chain. At the catch level, operations are of an artisanal nature. Thousands of wooden boats catch
270 fish using low-cost methods such as gill-netting, long-lining, trolling, and mosquito-seining. Nile
271 perch is usually fished with gill nets and long lines. The Ugandan government (along with
272 Tanzanian and Kenyan counterparts) has banned trawling on the lake since 1995 to limit its
273 adverse environmental and stock impacts (Mbuga et al., 1998) and to actively preserve the
274 artisanal nature of the fishery. According to the Lake Victoria Frame Survey of 2000, there are
275 around 35,000 crew members operating about 15,500 boats in Lake Victoria. Around 12,800 of
276 these boats are manually operated; 2,000 are powered by out-board engines (either owned or
277 rented), and over 650 are sail powered (MAAIF, 2001). There are also an estimated 910 transport
278 boats on the lake. Nile perch fishing, while still artisanal in the sense that small boats are used, is
279 moving towards more commercial operations. There are still many single-boat operators on the
280 lake in Uganda, but local researchers estimate that the number of larger scale operations run by
281 absentee owners and supervisors is increasing, following a system that is well-established in
282 Tanzania (Gibbon, 1997). Motorized boat owners/supervisors usually employ operators who
283 receive 30–40% of the value of fish, either before or after deducting the cost of fuel. The owner
284 maintains boats, engines, and nets.

285

286 FIGURE 1 HERE

287

288 In Nile perch fishing, nets are usually set in the evening and hauled out in the morning. As a
289 result, the freshness of fish at landing will vary depending on when it was caught as spoilage
290 begins soon after death. Fishing grounds are typically 2–4 hours away from island-based
291 transit/landing sites by motorboat. Fishing boats do not carry ice as they are often too small to
292 accommodate it. Fish are placed at the bottom of the boat, sometimes covered with a plastic
293 sheet or vegetation. As a result of sun and temperature exposure, fish lose shelf-life quickly.
294 Cleaning of boats is not a daily practice and, when it is done, contaminated water from the lake is
295 used. The first time fish are placed on ice is only on the collector boat (open-planked canoes
296 powered by outboard engines) or in vats placed at the transit sites. These collector boats deliver
297 fish to the mainland landing sites and come back loaded with ice supplies. Collector boats

298 typically stay 2–3 days around the island sites before coming back to the mainland. If no ice is
299 available, they purchase fish in the early morning from fishers and transport it to the mainland
300 during the same day (NARO, 2001).

301 There are an estimated 600 landing sites on Lake Victoria in Uganda, of which about 30%
302 can be accessed by vehicles (MAAIF, 2001). In 2004, only 14 landing sites had been upgraded
303 and officially approved by the competent authority to handle fish for export (for a comparison
304 among types of landing sites, see FIRRI, 2003b). Because of the low number of approved sites,
305 processors, agents, and traders have to buy fish from non-approved sites as well. How they
306 obtain the mandatory local health certificate for the volumes bought at non-approved sites is a
307 matter of speculation. Key informants have suggested that they trans-ship from a non-approved
308 to an approved site and/or obtain a certificate even though the fish have not physically transited
309 through an approved landing site.⁴

310 The fish export industry in Uganda is relatively new. In the 1980s, exports were of a regional
311 nature. Much of the fish processing that was taking place on Lake Victoria was based in Kisumu,
312 Kenya. The Kenyan plants were sending insulated trucks with ice to landing sites in Uganda to
313 collect the raw material. By 1989, some plants had been built in Uganda as well. In 1991, the
314 Ugandan government placed a ban on the export of unprocessed fish, thus further stimulating
315 investment in local processing capacity (Ogutu-Ohwayo, 1999). The first recorded exports to
316 Europe and the Far East took place as recently as the late 1980s (NRI and IITA, 2002). In these
317 early days, Nile perch was exported in fillet form and sometimes as headed and gutted fish – all
318 blast frozen. Hygiene certificates were needed for export, but the product and the processing
319 plants were never really monitored (Ibid.). In 1992, fish was first exported chilled on ice to the
320 EU (cf. Nyombi and Bolwig, 2004; Thorpe and Bennett, 2004). Increased market demand for
321 Nile perch in the last 15 years has been partly created by declining stocks of cod and haddock in
322 Northern hemisphere waters. Although Nile perch is a fresh water fish, it competes directly with
323 other species in the market for so-called “groundfish” of neutral flavor. Salmon also has become
324 a direct competitor of Nile perch following the dramatic increase in farmed salmon production
325 and concurrent decrease in its price (Anderson, 2003).

326 As we can see from Table 1, total fish exports skyrocketed between 1990 and the early 2000s
327 in volume and value terms.⁵ In 1990, there were 1,664 tons of recorded exports for a value of

328 US\$1.4 million. Between 2001 and 2003, exports peaked at over 25,000 tons for a value of
329 almost US\$88 million.⁶ In comparison, the country's main traditional export crop (coffee)
330 generated foreign exchange of US\$100 million in 2003. The main exported product forms of
331 Nile perch are chilled and frozen fillets. Two plants have dedicated "value-added" lines,
332 manufacturing fish fingers, cakes, burgers, and other products. The volumes handled so far are
333 small. Since 2001, fish exports as a proportion of total exports from the country by value, have
334 been in the range of 17–18% versus 19–22% for coffee. In 2003, about two-thirds of fish exports
335 went to the EU. The two species exported outside the region are Nile perch and small quantities
336 of tilapia.

337

338 TABLE 1 HERE

339

340 TABLE 2 HERE

341

342 Table 2 provides specific information on exports of Nile perch fillets from Kenya, Tanzania
343 and Uganda to the EU, based on EUROSTAT import data. According this table, Nile perch fillet
344 exports from the three East African countries to the EU suffered from the import bans of the late
345 1990s (and especially 1999). From 2001 onward, however, they have recovered and stabilized at
346 around 39,000–45,000 tons, almost twice the volume level of 1997. In 2004, they shot up to
347 56,000 tons. The composition of exports by type of product, however, has changed dramatically.
348 Fresh fillet exports by volume have increased from 58% of the total in 1997 to 80% in 2003. By
349 value, they changed from 67% to 83%. Correspondingly, frozen fillet exports have decreased,
350 both proportionally and in absolute terms.

351 The regional composition of exports by volume has also changed dramatically. In 1997, the
352 three countries each exported approximately one third of their total exports from Lake Victoria.
353 By 2004, Tanzania was exporting 55%, Uganda around 33% and Kenya around 12%. Tanzania
354 was the first country to comply with EU food safety standards and thus the first to recover from
355 the ban in 2000, followed by Uganda in 2001. Kenya has not been able to regain the position it
356 held in 1997 in terms of volume of exports. This is due to a slower reaction to the EU bans,
357 stricter enforcement against cross-country trans-shipments of fish in Uganda and Tanzania, and

358 increased competition from new processing plants in the other two countries. Competition from
359 Vietnamese *basa* in the EU has affected import unit prices for Nile Perch from the region, which
360 fell from €4.9/Kg of fillet to €3.4/Kg between 2002 and 2004 (see Table 2). As a result, to gain
361 approximately the same value of exports in 2004, as in 2002 the three countries had to export an
362 extra 17,000 tons of fillets.

363 Industrial processing was introduced in Uganda in the 1950s, but the initial industrial fish
364 processors collapsed in the 1970s due to the political and economic crises that hit the country.
365 The 15 industrial plants currently in operation were established starting in the late 1980s.
366 Processing companies usually purchase fish from public landing sites. Some also operate their
367 own landing sites, sometimes shared with other processors. A few have processing plants
368 directly on the shore and operate a landing site at the factory. Nile perch fillets are exported
369 either chill packed on ice in polystyrene boxes, or frozen packed in carton boxes and stacked in
370 temperature controlled containers. Each consignment has to be accompanied by an export health
371 certificate released by the Department of Fisheries Resources, showing that the consignment
372 meets the sanitary standards set in regulation. Up to the mid-1990s, before the EU fish import
373 bans, samples for analysis had to be sent from Uganda to Europe for laboratory testing. In 1999,
374 a Belgian-based company that had been involved in providing testing services for the Ugandan
375 fish industry established a laboratory in Kampala. A second laboratory was equipped for carrying
376 out microbiology testing but not pesticide residue analysis (for details of specific tests, see
377 below). This was established with support from the United Nations Industrial Development
378 Organization (UNIDO) and is run by the Uganda National Bureau of Standards (UNBS).

379 Only about 10 importers handle the bulk of Nile perch imports from East Africa, five of them
380 are the main players. Two of these have operations on the ground in Uganda, and their main
381 business locally is to coordinate logistics and either sell cargo space or buy fish on their own
382 behalf to fill cargo space. Once fish consignments are cleared at the import point in Europe, they
383 are transported to the importer's cold storage facilities. From there, they are normally trucked to
384 other destinations in Europe. Importers sell in bulk to fish processors (if further processing
385 and/or packaging are needed), to distributors/wholesalers, or directly to supermarket chains.
386 Distributors/wholesalers, for their part, supply fish shops, fish auctions, local fish markets,
387 catering businesses, restaurants, and supermarket chains.

388

389

390 **Fish safety standards: Uganda before and after the EU import bans**

391

392 The Department for Fisheries Resources (DFR) within the Ministry of Agriculture, Animal
393 Industry and Fisheries (MAAIF) is the sole competent authority for the inspection and
394 certification of fish and fisheries products destined for export. The “Fish (Quality Assurance)
395 Rules of 1998” regulate inspections in detail and the approval of establishments and official
396 landing sites. They also prescribe the application of HACCP systems, good hygiene and
397 manufacturing practices, conditions for storage, transport, and packaging, and set modalities for
398 issuing sanitary certificates for export.

399 The central offices of DFR are staffed with 17 inspectors who monitor the overall system and
400 operations at processing plants. Another 20 or so inspectors operate at the 14 landing sites that
401 are officially approved to handle fish for export. These inspectors issue the local fish health
402 inspection certificates that are needed to move fish from a landing site to a processing factory.
403 On paper, the landing site inspectors are supposed to check all incoming consignments of fish.
404 Local inspection normally consists of a sensory analysis of fish freshness. Samples may be taken
405 for further laboratory tests if the need arises and the batch of fish may be impounded. In addition
406 to product testing, fish inspectors are supposed to fill out an inspection checklist for upstream
407 operations. This checklist includes inspections of vessels on the lake, procedures carried out at
408 fish landing, appropriate handling for transportation, and landing site infrastructure. These
409 aspects do not appear to be routinely monitored, especially on the lake.

410 Monitoring of quality assurance systems at the processing level is based on a combination of
411 scheduled and unscheduled visits by inspectors based at the central offices of DFR. Once a year,
412 an inspection is carried out in each processing plant for renewal of their licenses. This includes
413 an evaluation of conformity to the general requirements set by regulation for fish processing
414 plants (MAAIF, 2000). Once a month, routine inspections are supposed to evaluate traceability,
415 the balance of fish input and output at production and export levels, and conformity to general
416 hygiene and handling practice requirements. Fish inspectors have the responsibility of ensuring
417 that HACCP programs applied by the processors are properly designed and implemented.

418 Product testing for the presence of heavy metals (including mercury and lead) and analysis of
419 Total Volatile Bases (TVBN) are carried out twice a year. For each export consignment, official
420 inspectors are supposed to take fish samples and submit them for sensory, microbiological (total
421 plate count, total Coliforms, *E. coli*, *Salmonella*, *S. aureus*) and pesticide residue analysis to one
422 of two local laboratories that have accreditation credentials recognized by the EU. Health
423 certificates are awarded to export batches that pass specific tests in accordance to the EU fish
424 quality directives. For frozen exports, health certificates are issued and consignments are shipped
425 following the availability of these results. For fresh exports, consignments are air-freighted
426 before the results of microbiological analysis are known. Waiting for microbiological results
427 would affect the remaining shelf-life of fish as it takes five days for these tests to be completed
428 (pesticide residue results can be ready in one day). Therefore, fish arrive in Europe before their
429 “safety” has been ascertained. A recall procedure is in place but rarely if ever used.⁷ There are
430 currently no standards or operating procedures for fish destined to local and regional markets.

431 All registered processing plants in Uganda are currently HACCP-compliant, and Uganda
432 appears on List I (i.e., countries that can export fishery products to the EU from any
433 establishment approved by the local competent authority).⁸ All plants have also been certified
434 according to the ISO 9001:2000 standard for quality management. Responding to explicit and
435 implicit pressure from the EU, the processing industry association, Uganda Fish Processors and
436 Exporters Association (UFPEA), adopted a voluntary code of Good Manufacturing Practice
437 (GMP).

438 Overall, the fish quality management system currently in place in Uganda is the result of
439 adjustments made in the late 1990s and early 2000s in response to three import bans placed by
440 the EU on Uganda (and Kenya and Tanzania) between 1997 and 2000. In 1991, the EU
441 promulgated EC Regulation 91/493 on the “Production and placing on the market of fishery
442 products for human consumption.” This regulation required the introduction of systems of
443 inspection and control to ensure human consumption safety both in EU countries and in countries
444 willing to export to the EU. These measures included compliance with “Good Hygiene
445 Practices” (GHP) and the application of HACCP procedures. In addition, competent authorities
446 in third countries needed to demonstrate adequate control. The EU has now integrated these
447 regulations in the so-called “hygiene package” that went into force in 2006. Its main features are:

448 (1) third countries need to have health and sanitary regulations that are at least equivalent to the
449 ones required within the EU; (2) they need to have competent authorities that can guarantee
450 effective implementation of the relevant regulations through inspection, monitoring, and
451 sanctioning systems; and (3) business operators need to apply specific sanitary and health
452 practices in catching, handling, processing, and packaging fish and fishery products, and a
453 system of risk management based on HACCP.

454 In the early days of Nile perch exports, and even after the promulgation of EU regulation on
455 fish safety in 1991, Ugandan processing plants did not have operational HACCP plans in place.
456 In the period preceding the “mad cow disease” scare, the EU was not as strict on enforcing food
457 safety standards, and a phase-in period had been granted to third-countries. There was no
458 organized system of inspections by the competent authority. The first import ban took place in
459 1997 as a result of reported instances of high bacterial contamination, including *salmonella*, in
460 some Nile perch exports from Lake Victoria to Spain and Italy. The ban was limited to these two
461 countries. The second ban was imposed for seven months in 1997/98 as a result of an outbreak of
462 cholera in the three riparian countries and Mozambique. In this occasion, the EU banned the
463 import of fresh fish and imposed mandatory tests on frozen fish from East Africa. This was
464 eventually lifted because it was not based on scientific evidence, but on the EU claiming that the
465 competent authorities were not applying sufficient measures to control the outbreak of cholera
466 (Waniala 2002: 2). The third and longest ban, from April 1999 to July 2000, was initially a self-
467 imposed export ban. It started in response to local press reports on the death of a Ugandan child
468 from fish poisoning. Poisoning was linked to the alleged practice of fishing by dumping pesticide
469 in the lake. The Uganda competent authority, at that time, the Uganda National Bureau of
470 Standards (UNBS), declared that it could not guarantee the safety of fish exports and pleaded
471 with the EU for time to solve the problem. The EU, however, immediately applied its own
472 import ban and extended it to Kenya and Tanzania as well – even though the allegations were
473 never proven (cf. Rudaheranwa et al., 2003).

474 Successive missions carried out by the EU to assess the state of health control and
475 monitoring in Uganda identified a number of problems in the regulatory system that was in place
476 at that time. These missions highlighted that: (1) there was no clear division of labor and
477 responsibilities between the competent authority in charge of fish safety (UNBS) and the

478 authority overseeing and inspecting fishing and processing operations (DFR); the two institutions
479 reported to different ministries and had no memorandum of understanding; (2) DFR inspectors
480 could not carry out their duties as they lacked clear guidelines and standard operating
481 procedures; (3) District Fishery Officers did not report to DFR but to the Ministry of Local
482 Government and did not follow instructions on hygiene and handling procedures; (4) there were
483 no laboratories for the appropriate evaluation of pesticides residues; and (5) landing sites did not
484 meet EU requirements; fish handling was unhygienic throughout the chain (EC, 1998, 1999,
485 2000).

486 The third ban was finally lifted in July 2000, when Uganda was placed on the EU List II.
487 This was the result, among other changes, of having developed standard operating procedures for
488 the competent authority (DFR), having achieved transparency, and having installed a document
489 control system. This was done in close collaboration with the industry. In 2001, Uganda was
490 placed back on List I (Tanzania was placed on List I in 2000; Kenya in 2004).

491 The dominant view among Ugandan officials is that it was reasonable for the EU to
492 guarantee the safety of fish for its consumers. What they could not accept was the EU's lack of
493 scientific proof for their claims. Rather than showing that fish were "unsafe," the EU justified its
494 import bans on the basis of faulty control and monitoring systems. In relation to the "cholera
495 ban," the WHO gave evidence that there was no risk involved in exporting fishery products. Yet,
496 this came too late to undo the damage the ban had done to the industry. In relation to the
497 "pesticide ban" the then competent authority (UNBS) misled the EU to believe that pesticide
498 residues could actually be detected in the waters of Lake Victoria. DFR inspectors and several
499 processors claim that thousands of specimens were analyzed, and there was never any evidence
500 of residues in the water, sediment, or fish. The focus of the bans was on procedural issues, rather
501 than on the safety of the product. It may be technically feasible to kill and harvest tilapia by
502 using pesticide in shallow waters. However, it is not possible to use such a technique to harvest
503 Nile perch, a fish that lives in deeper waters. The risk of pesticide contamination in the export
504 value chain was basically non-existent. In addition to this, it is actually possible to identify
505 pesticide use in fishing with a simple visual examination. Ugandan authorities had simply been
506 honest (and perhaps naïve) with the EU, pleading for time until they solved the situation. They
507 were not expecting a ban and especially not one that remained in place for over a year. The EU

508 asked for proof that no pesticide residues be present in fish for export. Yet, Uganda needed a
509 laboratory to handle this, which was not available locally. As a result, the fish processing
510 industry had to ask a Belgian company to recreate European laboratory facilities in Uganda (cf.
511 Waniala, 2002).

512 The EU import bans had wide-ranging effects in Uganda. In addition to lower fish exports
513 and loss of export revenue, negative repercussions were felt in fishing communities, among fish
514 processors and related service industries (e.g., packaging, transport). As a result of the bans,
515 three plants closed down completely. The rest worked at 20% capacity and 60–70% of their
516 employees were laid off. Three other plants later changed hands and were re-designed.

517 At the same time, compliance with EU standards (including HACCP systems) by the
518 Ugandan fish industry in reaction to the import bans resulted in: (1) streamlined regulation with a
519 strengthened competent authority under one roof (DFR); (2) the formulation of a new fishery
520 policy; (3) improved monitoring and inspection systems, with the drafting of inspection manuals
521 and standard operating procedures and the training of inspectors; (4) regional efforts for the
522 harmonization of handling procedures in the three countries sharing Lake Victoria; (5) upgrading
523 of a small number of landing sites and plans for upgrading a substantial number of others; (6)
524 upgrading of processing plant procedures and design; (7) the installation of two laboratories and
525 general improvement of the quality of service provision to the industry; (8) an increased number
526 of processing plants and improved export performance; and (9) opening up of the US market,
527 which requires HACCP compliance as well.

528

529 *Alchemic rituals*

530

531 Laboratory testing and document trail systems in Uganda and elsewhere provide the apparatus
532 that makes rituals of verification possible. These are rituals because they are intended to conform
533 to a pre-determined outcome resulting from a specified set of procedures, no matter what the
534 actual practices are. Their alchemic nature derives from various aspects: a striving for
535 perfect/minimum risk food safety; the secrecy surrounding laboratory tests and the redress of
536 “unsafe” situations; and the economic and political imperative of turning fish into a valuable
537 resource. At the time of fieldwork, a number of features of the Ugandan fish safety management

538 system existed only on paper. The following comments should not be read as a “to do” list for
539 the Ugandan authorities but rather as an indicator of the limitations of food safety systems “in
540 practice” and the ritualistic aspects that are embedded in them. Monitoring of hygiene and
541 handling practices in Uganda focuses on approved landing sites, where good infrastructure is
542 present and quality management procedures are in place. These sites land only a small proportion
543 of fish caught on the lake. As noted above, most other fish are trans-shipped from other landing
544 sites to approved landing sites, or procured directly at basic sites. According to survey results,
545 handling of fish at basic landing sites is still generally inadequate (Kyangwa et al., 2002) . It is
546 done on rudimentary wooden racks and small grass thatched roofs. Fish are often thrown or
547 dragged through contaminated muddy waters, thus bruised. Washing of fish with lake water that
548 is contaminated with human and animal waste increases bacterial contamination (NARO, 2001;
549 Namisi, 2002).

550 Proper traceability can only be assured at the level of an individual truck delivering to a
551 factory. These trucks usually visit several landing sites and can be on the road for up to 3–4 days
552 before unloading at the factory. Even if they visit only one landing site, they may buy from up to
553 25 boats that come from 3–4 island landing sites. In short, relatively little is known about the
554 origin of the fish. This is not necessarily a problem in terms of EU regulation on traceability,
555 which requires only a “one-step-back, one-step-forward” system and does not extend to third-
556 countries. However, it will become more of an issue as fish buyers in Europe (especially
557 supermarket chains) move towards ensuring full traceability from boat to plate. They are unlikely
558 to accept traceability only at the level of “what fish species from what lake.”

559 Fishery inspectors recognize that the implementation of HACCP has helped processing
560 factories to upgrade their operations, develop better plans, and handle fish more systematically.
561 However, they question whether product testing, the ultimate verification tool, is needed on all
562 consignments before export. HACCP is itself a risk-minimizing tool and does not require product
563 testing.⁹ EU regulation does not necessarily require product testing either, only “where
564 necessary” (see Regulation EC 854/2004). It certainly does not require product testing on all
565 consignments. There have been no visits from EU inspectors since 2000, and there has been no
566 red alert/product recall from official authorities in the EU ever since. If HACCP is functioning
567 properly, and the Ugandan fish industry and EU regulators argue that it is, there should be no

568 need for product testing. At the same time, a key informant stated that the quality assurance
569 system in Uganda is slowly deteriorating as a result of a lack of follow-up visits from the EU
570 after the end of the import bans. All factories are under pressure to find ways around mandatory
571 tests, and some have done so. Apparently, testing laboratories are under pressure to be lenient on
572 microbiology results or risk losing their client base, and at least one company switched from one
573 laboratory to another because “results were too bad.”

574 In the last few years, factories have been closed down temporarily by DFR when fish safety
575 problems emerged. Due to the fact that the complete set of microbiological results takes five
576 days to be ready, the quality assurance system is run on a recall basis for chilled fish. A key
577 informant, however, claimed that fish consignments are rarely if ever recalled – normally
578 problems are settled with a price discount. Although this may be a normal commercial practice,
579 it still begs the question of why the ritual of establishing and monitoring strict EU standards
580 takes place, when sub-standard fish are sold anyway. At the same time, better monitoring and
581 documentation systems have allowed Ugandan processors to occasionally counter-act quality
582 claims from European buyers (e.g., by providing proof that temperature surges took place in
583 facilities outside their jurisdiction). The alchemic ritual of product testing and systemic
584 verification not only assuages the food contamination fears of European regulators and
585 consumers, it also provides a paper trail for a parallel world of commercial arbitration.

586 A final aspect of the alchemy of fish safety management system is that it is based on an
587 internal and confidential system of redress, rather than on the purveyed external and transparent
588 system of monitoring, verification, and sanction. Basically, if a problem is found within Uganda,
589 a factory is closed down quietly and the problem is rectified without much fanfare. The argument
590 in the industry is that if problems emerged at one of the factories, and they were reported to the
591 EU authorities, the plant will take at least six months to recover and start exporting again. Thus
592 in practice, if a private buyer in Europe encounters a quality problem on a consignment, this is
593 resolved through private negotiation (and often a price discount) or arbitration. This is a
594 reasonable system considering what happened the last time the Ugandan authorities tried to be
595 frank and transparent – the EU imposed a long import ban. The lack of subsequent inspections
596 by the EU and the accepted wisdom that a small number of upgraded sites handle **all** fish for

597 export suggest actions of willing negligence on the part of the EU – a performance ritual to show
598 its consumers that “everything is fine in the system.”

599

600

601 **Bans, tests, and alchemy**

602

603 Busch and Tanaka (1996) have aptly described standards as instruments that are used to subject
604 people and nature to “rites of passage” in order to assess their “goodness.” The different kinds of
605 tests that come together with these rites have different consequences for behavior and different
606 effects on how power and status are redistributed among actors, both human and non-human.
607 Tests and associated standards “create, maintain, and change [commodities, while at the same
608 time] monitor, control, and organize the behavior of each of the actors” (Busch and Tanaka
609 1996: 23). In a similar vein, Busch argues that “grades and standards are ways of defining a
610 moral economy, of defining what (who) is good and what is bad, of disciplining those people and
611 things that do not conform to the accepted definitions of good and bad” (2000: 274). In short,
612 standards: “(1) are the means through which objectivity is produced in the market; (2) can never
613 be fully specified and are always subject to renegotiation in light of future events; and (3) are
614 always discussed **in practice** as subject to complete specification” (2000: 276, original
615 emphasis). The Nile perch case study has highlighted how these three aspects are at play –
616 laboratory tests and quality management systems provide “objectivity”; EU regulation changes
617 often but is presented each time as a coherent, complete whole; and systems are put in place that
618 cover everything from boat to plate, although large parts of the system exist only on paper.

619 The Nile perch export industry in Uganda has transformed its operations dramatically since
620 the inception of the EU import bans in 1997. Regulations and operating procedures have been
621 put in place to monitor fish quality. Processing plants are now HAACP compliant, and in the
622 process, have upgraded in terms of infrastructure and system operations. They even achieved
623 International Standards Organization (ISO) 9000:2001 certification. Exports and foreign
624 exchange earnings have increased to much higher levels than in the period preceding the EU
625 bans. Uganda’s quest to turn fish into gold on Lake Victoria is back, with the addition of the
626 modern-day alchemy of laboratory tests, system performance, and “total quality management.”

627 Yet, the fish safety management and traceability systems in practice are applied to only half
628 of the Ugandan value chain – from selected landing sites to export. Even within this half of the
629 value chain, cracks and inconsistencies are emerging. The quality of landing site inspections is
630 reported to be unsatisfactory. The costs of continuing to test every export consignment are
631 exacting. The export quality assurance system is run, in theory, on an ex-post recall basis, but in
632 practice is privately based on commercial principles of redress of quality claims (price
633 adjustments), not regulatory ones (seizure of consignments). While this is a reasonable develop-
634 ment in view of previous experiences between Uganda with EU food safety authorities, it defies
635 the very principle of risk minimization upon which food safety regulation is based. But again,
636 this situation may not be substantially different than what happens within European boundaries.

637 The problem is that if the EU insisted on effective implementation in the other half of the
638 value chain (from catch to landing site), the very nature of artisanal fishing on Lake Victoria
639 would be in peril. A possible “second crisis” would result in a very different kind of fish industry
640 at the catch level – one operating larger boats and fleets, more concentrated, and possibly
641 foreign-owned or financed. The implications in terms of employment and incomes for lakeshore
642 communities would be profound. There are serious hurdles to applying HACCP principles, Good
643 Hygiene Practices (GHPs), and traceability on fishing boats. Both the Ugandan government and
644 the EU are aware of the political clash between ensuring “total fish safety” for European
645 consumers and a decent livelihood for Ugandan artisanal fishers. The idiosyncrasies of the fish
646 safety system, including the alchemic rituals of testing and system verification, provide a
647 solution to this dilemma.

648 This solution is perceived as “legitimate” in informal terms for a variety of reasons. A
649 number of food scares that took place in developed countries in the 1990s have de-legitimized
650 food safety control by government authorities, which used to be based on an inspection, seizure,
651 and destruction system (Freidberg, 2004). In addition, consumer interest in quality attributes that
652 are not directly measurable have led to systems-based approaches to food safety management,
653 rather than to material inspection alone ([Hooker and Caswell 1999b](#)). The parallel between the
654 new shape of regulation for management models applied in private standards is striking,
655 especially as third-party certification increasingly provides a seal of legitimacy for quality
656 control systems ([Giovannucci and Ponte, 2005](#); [Hatanaka et al., 2005](#)). Food safety control

657 measures by government authorities are now built upon the same principles that inform audited
658 private standards. This consists of a paperwork-and-visit ritual, where documentation systems
659 and traceability provide the legal basis of safety management and an insurance against legal
660 claims in case of non-conformity. It is similar to established ISO standards for quality
661 management (ISO 9000), combined with the specific requirements dictated by HACCP – the
662 “bible” of food safety – and codes of Good Hygiene Practice (GHP) and Good Manufacturing
663 Practice (GMP). Paper claims are based on other paper claims in a sort of “stacking-doll”
664 system, where “scientific measurement,” usually embodied in results from laboratory tests,
665 provides additional justification. In other words, the protection of consumers from harm is
666 achieved on the basis of properly-functioning systems rather than on product safety per se. At the
667 same time, private standards are covering aspects that used to reside in the courtyard of
668 regulation, such as social standards, labor conditions, and environmental impact. New
669 generations of private standards (ISO 14000 and the upcoming ISO 22000 series) are adopting
670 product and/or waste material testing that are traditional features of regulation, combined with
671 document-based quality management systems. Private standards and public regulation are
672 increasingly indistinguishable.

673

674

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676

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683

684

685 **Notes**

686

- 687 1. In this article, “private” standards cover all standards (whether strictly private, third-party
688 certified, or sectoral/voluntary codes) that are not explicitly included in regulation.
- 689 2. One of the anonymous reviewers suggested that contradictions mire food safety monitoring
690 systems in the US as well. Another reviewer expanded on this point highlighting that, for
691 example, open faced sandwiches are inspected by the US Department of Agriculture USDA,
692 while closed sandwiches are inspected by the Food and Drug Administration (FDA).
- 693 3. On fisheries-related standards, see Constance and Bonanno (2000) for a discussion of
694 Maritime Stewardship Council certification, Béné (2005) on how conflicting environmental
695 discourses shape management practices in shrimp farming, and Mansfield (2003) on a
696 discussion of what constitutes “organic” fish.
- 697 4. The extent of trans-shipping is not known. However, given the ratio of approved to non-
698 approved sites and the high proportion of Nile perch that is exported, it is likely to be
699 significant.
- 700 5. The high rate of growth of fish exports in Uganda from the late-1980s has been accompanied
701 by a number of concerns regarding the environmental sustainability of the resource base
702 (Ogutu-Ohwayo, 1999). Space limitations in this article do not allow a proper discussion of
703 the contradictions of regulation enacted to ensure sustainability of the resource and market
704 demand . For a synthesis of available evidence, see Kolding et al. (2005).
- 705 6. These figures capture only exports outside the region. On regional trade, see FIRRI (2003a).
- 706 7. In addition to official tests required by Ugandan regulation for all export consignments, tests
707 are also carried out for private use by processors and importers. Importers carry out their own
708 spot tests on consignments (about twice a month), both before export and at the import point.
709 These are mainly microbiological tests.
- 710 8. From 1998, the EU started to place third countries that exported fisheries products into three
711 lists. List I countries could export fishery products to the EU from any establishment
712 approved by the competent authority. List II countries were authorized to export from a
713 specific list of approved establishments. List III countries were deemed unable to provide
714 guarantees of appropriate inspection and monitoring. In order to export from these countries,
715 additional documentation and checks were needed and only individual establishments
716 approved by the EU could export.

717 9. The cost of carrying out these tests is high. Microbiological tests cost US\$52 per sample, and
718 pesticide residue tests cost US\$85. In addition to the tests mandated by Ugandan regulation,
719 some importers have started asking processors for phosphate analysis of export batches. They
720 want to make sure that no phosphate is used to increase the water retention of fish (it adds
721 approximately 10% of water weight). Importers have also started to ask for tests for the
722 listeria pathogen as well.

723

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878 **Table 1.** Fish exports from Uganda to all destinations (1990–2003)

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Year	Fish exports by volume	Fish Exports by value	Export unit value	Total Exports of all products from Uganda	Fish exports as proportion of total exports (by value)
	(tons)	(US\$ '000)	(US\$/Kg)	(US\$ '000)	(%)
1990	1,664	1,386	0.8	177,658	0.8
1991	4,687	5,313	1.1	184,263	2.9
1992	4,851	6,498	1.3	146,767	4.4
1993	6,138	8,943	1.5	201,231	4.4
1994	6,564	10,403	1.6	459,939	2.3
1995	16,046	17,541	1.1	553,938	3.2
1996	13,100	45,030	3.4	703,993	6.4
1997	11,819	27,864	2.4	594,628	4.7
1998	14,688	39,879	2.7	536,747	7.4
1999	9,628	24,837	2.6	478,750	5.2
2000	14,894	30,818	2.1	401,645	7.7
2001	28,119	78,150	2.8	451,765	17.3
2002	27,370	87,447	3.2	475,530	18.4
2003*	25,021	87,680	3.5	522,538	16.8

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881 *Sources:* Department for Fisheries Resources and Uganda Export Promotion Board

882 *Note:* * December 2002–November 2003

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885 **Figure 1.** Main characteristics and operators in the Uganda Nile perch value chain

- FISHERS
 - can be fishers/owners of own boat, owners of fleets, fleet managers, laborers on boats
 - fishers sell/deliver Nile perch to boat operators or their representatives (usually at island-based landing/trans-shipment sites); if operating closer to the shore, they may sell directly at the landing site
 - fishing/boat transport often vertically integrated
- BOAT COLLECTORS
 - often also own/finance a fleet of boats and/or fishing gear
 - boat collectors often procure ice from fish processing factories or their agents at the landing sites
- TRADERS AND AGENTS OPERATING AT LANDING SITES
 - independent traders
 - contracted traders operating with their own capital and trucks but obtaining ice and fuel from the processor on credit
 - commission agents or employees of industrial fish processors, operating the company's own trucks
- OTHER LANDING SITE-BASED OPERATORS
 - artisanal processors (Nile perch rejects or other species for domestic and regional markets)
 - local traders (transporting fish with bicycles, motorcycles, pick-ups, and, more rarely, trucks for local and regional markets)

- boat repair yards and fishing gear repair businesses
- INDUSTRIAL FISH PROCESSORS/EXPORTERS
 - Nine companies operating, for a total of 15 plants
 - Processing fillets, headed and gutted fish, whole fish and fish maws for export; chilled on ice or frozen
- QUALITY ASSURANCE LABORATORIES, CONSULTANTS, TRAINERS AND CERTIFIERS
 - for GMP, HACCP compliance, ISO certifications
 - servicing industrial processors
 - two certifying agencies
 - a few training and consulting companies
 - two locally based laboratories, both carrying out microbiology tests; one carrying out pesticide residue tests
- COLD STORAGE, HANDLING, FREIGHT AND OTHER LOGISTICAL SERVICES
 - Several clearing and forwarding agencies
 - Two cargo airlines
 - Several passenger airlines transporting fish cargo
 - Two cold storage/handling facilities
 - Two importers with local operations providing logistical services and cargo consolidation
 - Product forms for export:
 - Chilled fish is packed on ice in polystyrene boxes and air-freighted from Entebbe airport
 - Frozen fish is packed in carton boxes, loaded in temperature-controlled containers, and sea-shipped from the port of Mombasa, Kenya
- OTHER OPERATORS IN THE DOMESTIC FISH MARKET
 - Local traders/distributors
 - Artisanal processors and traders of by-products sourced from industrial plants (mostly skins, skeletons, and trimmings)
 - Fish mongers
 - Supermarket chains (Uchumi, Shoprite, Payless)

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888 Table 1: Fish exports from Uganda to all destinations (1990-2003)

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890 Sources:

891 Fish export volumes and values: elaboration from DFR data.

892 Total exports of all products: data from Uganda Export Promotion Board

893 Note: * Dec 2002-Nov 2003

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¹ In this article, 'private' standards cover all standards (whether strictly private, third-party certified, or national voluntary codes) that are not explicitly included in legislation.

² None of the assessment reviewers suggested that certification alone could satisfy monitoring systems in the UK as such. Another reviewer expressed in this regard highlighting that, for example, open field standards are required by the EU Department of Agriculture (LEADER), which closed standards are required by the Food and Drug Administration (FDA).

³ On fisheries-related standards, see 'Committee and Business (2009) for a discussion of Maritime Newbery Council certification, Bate (2005) on how conflicting environmental disclosure stage management practices in shrimp farming, and Mansfield (2005) on a discussion of what constitutes 'organic' fish.

⁴ The extent of open-shipping is not known. However, given the rates of approval to non-approved sites and the high proportion of fish ponds that is reported, it is likely to be significant.

⁵ The high rate of approval of fish exports to Canada from the late 1990s has been accompanied by a number of concerns regarding the environmental sustainability of the sector (see O'Brien et al., 2009: 11). Special Investigations in this article do not allow a proper discussion of the contradictions of regulation enacted to ensure sustainability of the sector and market demand (for an analysis of this kind, see Paine, 2005).

⁶ These figures represent only exports to outside the region. On regional trade, see FISH (2008).

⁷ In addition to official trace requirements by legislative regulations for all export consignments, trace is also carried out for private use by processors and exporters. Importers carry out their own spot tests on consignments (either twice a month or both before export and at the import port) mainly, microbiological tests.

⁸ From 1998, the EU started to phase third countries that exported fishery products to the EU. From any establishment approved by the competent authority. List II countries were authorized to export on the basis of a specific list of approved establishments. List III countries were deemed unable to provide guarantees of appropriate inspection and monitoring. In order to export from these countries, additional documentation and checks were needed and only individual establishments approved by the EU could export.

⁹ The case of carrying out these tests in high-microbial load and 100% per sample, probably involves tests over 1000g. In addition to the tests introduced by legislative regulations, some importers have started taking processors for phage-like analysis of export batches. They want to make sure that no phage-like is used to increase the water retention of fish (it adds approximately 10 per cent of water weight). Importers have also started to ask tests on the finished packages as well.